



Notice Regarding New Management Team

TOKYO, JAPAN – December 15, 2016 -- Terumo Corporation (TSE: 4543) hereby announces that its Board of Directors meeting held on December 15, 2016 has resolved the appointments of a new CEO, and new Chairman of the Board as indicated below.

1. Reason for the Appointment: Terumo Corporation has decided to transition to a new management team in order to accelerate execution of core strategies outlined in the new five-year Mid- to Long-term Growth Strategy starting from April 1, 2017.

2. Details of the Appointment

New Title	Name	Current Title
Chairman of the Board (Representative Director)	Takayoshi Mimura	Director and Senior Managing Executive Officer
President and CEO (Representative Director)	Shinjiro Sato	Director and Managing Executive Officer

3. Scheduled Date of Assumption of Office: April 1, 2017

[Profile of Newly Appointed Chairman]

Name Takayoshi Mimura

Date of Birth June 18, 1953

Birthplace Osaka, Japan

Education March 1977 Graduated from Kansai University (Sociology)

Business Experience

April 1977 Joined Terumo Corporation

June 2002 Executive Officer

June 2003 Director and Executive Officer

June 2004 Director and Senior Executive Officer

June 2007 Director and Managing Executive Officer

April 2008 Group President of General Hospital Business Group
Responsible for Domestic Sales Dept.

June 2009 Regional Representative, China and Asia

April 2010 Regional Representative, China (present)

June 2010 Director and Senior Managing Executive Officer (present)

August 2011 President and CEO, Terumo (China) Holding Co., Ltd.

April 2014 Responsible for Terumo Call Center

Numbers of Shares Held 20,065

[Profile of Newly Appointed President]

Name Shinjiro Sato

Date of Birth July 19, 1960

Birthplace Tokyo, Japan

Education March 1984 Graduated from the University of Tokyo (Economics)
May 1988 Graduated from Duke University (MBA)

Business Experience

April 1984 Joined Toa Nenryo Kogyo K.K. (present Tonen General Sekiyu K.K.)
February 1999 Joined Arthur Andersen Business Consulting (present PwC Japan Group)
June 2004 Joined Terumo Corporation
June 2010 Executive Officer
General Manager of Strategic Planning Dept.
October 2011 Group President of Cardiac and Vascular Business Group
(currently, President, Cardiac and Vascular Company) (present)
June 2012 Senior Executive Officer
June 2014 Director and Senior Executive Officer
April 2015 Director and Managing Executive Officer (present)

Numbers of Shares Held 8,165

About Terumo Corporation

Tokyo-based Terumo Corporation is one of the world's leading medical device manufacturers with over \$5 billion in sales and operations in more than 160 nations. Founded in 1921, the company develops, manufactures and distributes world-class medical devices including products for use in cardiothoracic surgery, interventional procedures and transfusion medicine; the company also manufactures a broad array of syringe and hypodermic needle products for hospital and physician office use. Terumo contributes to society by providing valued products and services to the health care market and by responding to the needs of health care providers and the people they serve. Terumo Corporation's shares are listed on the first section of the Tokyo Stock Exchange (No. 4543, Reuters symbol <4543.T>, or Bloomberg 4543: JP) and is a component of the Nikkei 225, Japan's leading stock index.

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