

Notice Concerning Change of Representative Directors

At the Board of Directors held on February 4, 2016, Terumo Corporation decided on a change of its Representative Directors as follows.

1. Change of Representative Directors (As of April 1, 2016)

Name	New Title	Current Title
Hiroshi Matsumura	Representative Director and Executive Vice President	Director and Executive Vice President President, General Hospital Company
Koji Nakao	Director and Corporate Advisor	Chairman of the Board (Representative Director)

2. Reason for Change

To follow the expiration of Mr. Nakao's term of office according to our internal regulation, and to enhance further our corporate value under new management setup

3. Brief Personal Record etc. of Newly-Appointed Representative Director

Name	Brief personal record, position, business in charge and important concurrent posts	Number of the Terumo's shares held
Hiroshi Matsumura Date of birth Sep 29, 1953	April 2014: Director & Executive Vice President President, General Hospital Company June 2010: Director & Executive Vice President June 2009: Director & Senior Managing Executive Officer Group President, General Hospital Business Group June 2004: Director and Managing Executive Officer June 2003: Director and Senior Executive Officer June 2002: Director and Executive Officer June 2001: Executive Officer General Manager, Strategy Planning Dept. General Manager, R&D Center April 1976: Joined Terumo Corporation	25,623 Shares