

# Directors, Audit/Supervisory Committee Members, and Executive Officers

(As of August 1, 2018)

## Directors



### Takayoshi Mimura

Chairman of the Board

April	1977	Joined Terumo Corporation
June	2003	Director and Executive Officer
June	2004	Director and Senior Executive Officer
June	2007	Director and Managing Executive Officer
April	2008	Group President of General Hospital Business Group, responsible for Domestic Sales Dept.
June	2009	Regional Representative, China and Asia
June	2010	Director and Senior Managing Executive Officer
August	2011	President and CEO, Terumo (China) Holding Co., Ltd.
April	2017	Chairman of the Board (present)



### Shinjiro Sato

President and CEO

April	1984	Joined Toa Nenryo Kogyo K.K. (currently JXTG Nippon Oil & Energy Corporation)
February	1999	Joined Arthur Andersen Business Consulting (currently PwC Japan Group)
June	2004	Joined Terumo Corporation
June	2010	Executive Officer, General Manager of Strategic Planning Dept.
October	2011	Group President of Cardiac and Vascular Business Group (currently President, Cardiac and Vascular Company)
June	2012	Senior Executive Officer
June	2014	Director and Senior Executive Officer
April	2015	Director and Managing Executive Officer
April	2017	President and CEO (present)



### Toshiaki Takagi

Director and Senior Managing Executive Officer  
 Chief Quality Officer (CQO)  
 Quality Assurance Dept., Post-Market Surveillance and Vigilance Dept., Environmental Management Dept., Production Dept., Procurement Dept., Intellectual Property Dept., Terumo Medical Pranex

April	1981	Joined Terumo Corporation
June	2008	Executive Officer
June	2009	General Manager of R&D Headquarters
June	2010	Director and Senior Executive Officer
June	2013	Responsible for Quality Assurance Dept., Post-Market Surveillance and Vigilance Dept., and Environmental Management Dept. (present)
July	2015	Chief Quality Officer (CQO) (present)
April	2016	Director and Managing Executive Officer
April	2017	Responsible for Production Dept. and Procurement Dept. (present)
April	2018	Director and Senior Managing Executive Officer, responsible for Intellectual Property Dept. and Terumo Medical Pranex (present)



### Shoji Hatano

Director and Managing Executive Officer  
 President, General Hospital Company  
 Division President, Hospital Systems Division, General Hospital Company

April	1983	Joined Terumo Corporation
October	2011	General Manager of Strategic Planning Dept.
June	2012	Senior Executive Officer, General Manager of Strategic Planning Dept., responsible for Corporate Communication Dept. and Design Planning Dept.
April	2015	Managing Executive Officer
January	2016	Senior Vice President, General Hospital Company
April	2016	President, General Hospital Company (present)
June	2016	Director and Managing Executive Officer (present)
January	2017	Division President, Hospital Systems Division, General Hospital Company (present)



### David Perez

Director and Senior Executive Officer  
 President, Blood Management Company  
 President and CEO, Terumo BCT

October	1981	Joined Kendall Healthcare Group, Ltd.
December	1989	Joined Caremark/Coram Healthcare Corporation
September	1995	Joined Haemonetics Corporation
May	1997	Joined Urotherapy Corporation
May	1999	Joined Gambro BCT, Inc. (currently Terumo BCT, Inc.)
April	2011	President and CEO, Terumo BCT Holding Corporation (present)
August	2011	President, Blood Management Company (present)
June	2014	Director and Senior Executive Officer (present)



### Ikkuo Mori

Independent Director

- April 1970 Joined Fuji Heavy Industries Ltd. (currently SUBARU CORPORATION)
- June 2002 Corporate Vice President, Chief General Manager of Europe Region and Chief General Manager of Asia Pacific Region, Subaru Sales & Marketing Division, Fuji Heavy Industries Ltd.
- April 2005 Corporate Senior Vice President, Chief General Manager of Subaru Overseas Sales & Marketing Division
- June 2006 Corporate Executive Vice President, Chief General Manager of Subaru Overseas Sales & Marketing Division
- June 2006 President and Chief Executive Officer, Representative Director of the Board Chairman and Chief Executive Officer, Representative Director of the Board
- June 2011 Advisor, Fuji Heavy Industries Ltd. Independent Director, Terumo Corporation (present)
- June 2014



### Ryuzo Ueda

Independent Director  
Professor, Dept. of Tumor Immunology,  
Aichi Medical University

- April 1969 Clinical Fellow, Nagoya University School of Medicine
- September 1976 Visiting Research Fellow, Memorial Sloan Kettering Cancer Center, New York
- April 2003 President, Nagoya City University Hospital
- April 2010 Professor Emeritus, Nagoya City University (present)
- April 2012 Professor, Dept. of Tumor Immunology, Aichi Medical University School of Medicine (present)
- June 2015 Independent Director, Terumo Corporation (present)
- May 2016 Visiting Professor, Nagoya City University (present)



### Yukiko Kuroda

Independent Director  
Managing Director and Founder, People Focus Consulting Co., Ltd.

- April 1986 Joined Sony Corporation
- January 1991 President, People Focus Consulting Co., Ltd.
- June 2010 Outside Audit & Supervisory Board Member, Astellas Pharma Inc.
- March 2011 Outside Director, CAC Co., Ltd. (currently CAC Holdings Corporation) (present)
- April 2012 Founder and Director, People Focus Consulting Co., Ltd. (present)
- June 2013 External Director, Marubeni Corporation
- June 2015 Outside Director, Mitsui Chemicals, Inc. (present)
- June 2018 Independent Director, Terumo Corporation (present)

## Directors (Audit/Supervisory Committee Members)



### Yoshihiro Kimura

Director  
(Audit/Supervisory Committee Member)

- April 1978 Joined Terumo Corporation
- April 2004 Managing Director, Terumo Europe NV
- July 2006 General Manager of Controller Dept.
- March 2011 Chairman, Terumo Penpol Private Ltd.
- April 2014 Executive Officer and General Manager of Internal Audit Dept.
- April 2016 Advisor
- April 2017 Audit/Supervisory Committee Office
- June 2017 Director (Audit/Supervisory Committee Member) (present)



### Toshihiko Matsumiya

Independent Director  
(Audit/Supervisory Committee Member)  
Certified Public Accountant

- April 1971 Joined Pioneer Corporation
- July 1972 Joined Ryutsu Giken K.K.
- October 1979 Joined Deloitte Haskins & Sells (currently Deloitte Touche Tohmatsu LLC)
- March 1983 Registered as Certified Public Accountant
- July 1991 Partner at Tohmatsu & Co. (currently Deloitte Touche Tohmatsu LLC)
- October 2011 Representative, Toshihiko Matsumiya Certified Public Accountant Office (present)
- June 2012 Audit and Supervisory Board Member (External), Terumo Corporation
- June 2012 External Corporate Auditor, Daiichi Jitsugyo Co., Ltd. (present)
- December 2012 External Corporate Auditor, Mitsubishi Research Institute, Inc. (present)
- June 2015 Independent Director (Audit/Supervisory Committee Member), Terumo Corporation (present)



### Masatake Yone

Independent Director  
(Audit/Supervisory Committee Member)  
Lawyer

- April 1981 Admitted to the bar in Japan
- March 1987 Admitted to the bar in the State of New York
- January 1989 Partner in Mori Sogo Law Firm (currently Mori Hamada & Matsumoto Law Firm) (present)
- March 2008 Independent Director, GCA Savvian Group Corporation (currently GCA Corporation) (present)
- April 2011 Vice President of Daini Tokyo Bar Association
- June 2011 External Corporate Auditor, NAMCO BANDAI Games Inc. (currently BANDAI NAMCO Entertainment Inc.) (present)
- June 2013 Audit and Supervisory Board Member (External), Terumo Corporation
- June 2015 Independent Director (Audit/Supervisory Committee Member), Terumo Corporation (present)

## Executive Officers

**Kazuaki Kitabatake**

Managing Executive Officer

Investor Relations, Sustainability  
Corporate Communication Dept.  
Corporate Sustainability Dept.  
Design Planning Dept.  
General Affairs Dept.  
International Business Dept.  
India and Asia Pacific Region

**Hikaru Samejima**

Managing Executive Officer

President, Cardiac and Vascular Company  
Division President, Interventional Systems  
Division, Cardiac and Vascular Company

**Tsuyoshi Tomita**

Senior Executive Officer

Group Manager, General Hospital  
Products Group, Hospital Systems  
Division, General Hospital Company

**Ryo Nishihata**

Senior Executive Officer

Chief Accounting and Financial Officer  
(CAFO)  
Treasury Dept.  
Controller Dept.

**Masataka Haraguchi**

Senior Executive Officer

General Manager, Sales Promotion  
(Japan), Hospital Systems Division,  
General Hospital Company

**Takanori Shibazaki**

Senior Executive Officer

Regional Representative, China  
President and CEO,  
Terumo (China) Holdings Co., Ltd.

**Kyo Nishikawa**

Senior Executive Officer

Chief Human Resources Officer (CHRO)  
Human Resources Dept.  
Human Resources Development Dept.

**Juichi Takeuchi**

Senior Executive Officer

President and CEO,  
Terumo Americas Holding, Inc.  
Regional Representative, Latin America  
General Hospital Company (North  
America)

**Toshihiko Osada**

Senior Executive Officer

General Manager, Strategic Planning Dept.

**Richard Cappetta**

Executive Officer

Division President, Neurovascular Division,  
Cardiac and Vascular Company  
President and CEO, MicroVention, Inc.

**Kosuke Matsumoto**

Executive Officer

General Manager, Japanese Sales  
Management Dept.  
Terumo Call Center

**Masanori Hoshino**

Executive Officer

Group Manager, DM and Consumer  
Healthcare Group, Hospital Systems  
Division, General Hospital Company

**Hiroshi Nagumo**

Executive Officer

Senior Vice President, Blood Center  
Solutions, Terumo BCT Holding Corp.  
President and Representative Director,  
Terumo BCT Japan, Inc.  
Production Dept. (Terumo BCT)

**James Rushworth**

Executive Officer

Chief Commercial Officer (CCO),  
Interventional Systems Division,  
Cardiac and Vascular Company  
President and CEO, Terumo Medical Corp.

**Hiroaki Kasukawa**

Executive Officer

Chief Technology Officer (CTO)  
R&D Promotion Dept.

**Kazuhiro Uchida**

Executive Officer

General Manager, Intellectual Property  
Dept.

**Tetsuya Kumei**

Executive Officer

Division President, Alliance Division,  
General Hospital Company  
Group Manager, Overseas Business  
Group, Alliance Division, General Hospital  
Company  
General Manager, Business Strategy,  
General Hospital Company

**Katsuya Takeuchi**

Executive Officer

Chief Information Officer (CIO)  
General Manager, IT Dept.  
Supply Chain Management Dept.

**Tadashi Sameshima**

Executive Officer

General Manager, HeartSheet Business  
Dept., Cardiac and Vascular Company  
Leader, Regenerative Medicine,  
Corporate R&D Center

**Kazunori Hirose**

Executive Officer

General Manager, Production, General  
Hospital Company  
General Manager, S&OP Promotion Dept.,  
General Hospital Company

**Miho Mizuguchi**

Executive Officer

Chief Legal Officer (CLO)  
General Manager, Legal and Compliance  
Dept.

**Itaru Sakaguchi**

Executive Officer

Group Manager, Pharmaceutical Group,  
Hospital Systems Division,  
General Hospital Company

**Fumihisa Hirose**

Executive Officer

Senior Vice President, Cardiac and  
Vascular Company  
Senior Vice President, ME R&D,  
Cardiac and Vascular Company

**Kazuhisa Senshu**

Executive Officer

Chief Clinical and Regulatory Affairs Officer  
(CRAO)  
General Manager, Clinical Development  
Dept.  
Regulatory Affairs

**Paul Holbrook**

Executive Officer

Division President, Vascular Graft Division,  
Cardiac and Vascular Company  
President and CEO, Vasutek Ltd.

**Probir Das**

Executive Officer

Regional Representative, India and Asia  
Pacific  
Chairman, Terumo Asia Holdings Pte., Ltd.  
Managing Director, Terumo India Private  
Limited

**Tomoko Manabe**

Executive Officer

General Manager, Terumo Medical Pranex

**Norimasa Kunimoto**

Executive Officer

Regional Representative, Eastern Europe,  
Russia, Middle East and Africa  
Managing Director and BOD Chairman,  
Terumo Europe NV

# Corporate Information

## Corporate Information

(As of March 31, 2018)

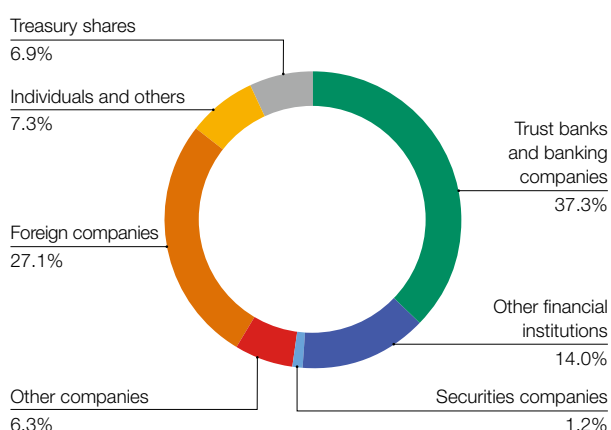
Company Name	Terumo Corporation
Founded	September 17, 1921
Tokyo Office	Tokyo Opera City Tower, 3-20-2 Nishi Shinjuku, Shinjuku-ku, Tokyo 163-1450, Japan
Head Office	2-44-1 Hatagaya, Shibuya-ku, Tokyo 151-0072, Japan
Share Capital	¥38.7 billion
Employees	Consolidated: 23,319 Non-Consolidated: 4,733

## Stock Information

(As of March 31, 2018)

Security Code	4543
Stock Exchange Listing	First Section of Tokyo Stock Exchange
Fiscal Year	From April 1 to March 31
Number of Shares Authorized	1,519,000,000
Number of Shares Issued	379,760,520
Number of Shareholders	27,346
Trading Unit	100 shares

### Composition of Issued Shares by Type of Shareholder



### Major Shareholders (Top 10 Shareholders)\*1

	Number of Shares Held (Thousands)	Percentage of Total Shares Issued
The Master Trust Bank of Japan, Ltd. (Trust Account)	53,238	15.1
Japan Trustee Services Bank, Ltd. (Trust Account)	28,265	8.0
The Dai-ichi Life Insurance Company, Limited*2	20,259	5.7
Meiji Yasuda Life Insurance Company	13,568	3.8
STATE STREET BANK AND TRUST COMPANY 505223	11,342	3.2
Mizuho Bank, Ltd.*3	9,215	2.6
Terumo Foundation for Life Sciences and Arts	7,360	2.1
JP MORGAN CHASE BANK 385632	6,935	2.0
STATE STREET BANK WEST CLIENT - TREATY 505234	6,655	1.9
Trust & Custody Services Bank, Ltd. (Securities Investment Trust Account)	5,908	1.7

\*1 Terumo owns 26,066 thousand treasury shares at the end of March 2018, but it is excluded from Top 10 Largest Shareholders.

\*2 Shares held by The Dai-ichi Life Insurance Company, Limited include 3,000 thousand shares contributed by that company to a retirement benefit trust.

\*3 Shares held by Mizuho Bank, Ltd. include 6,518 thousand shares contributed by that company to a retirement benefit trust.

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